

# Wake County Fire Tax District FY 22

**Budget Committee Meeting**

**Department Request & Staff Recommended  
Budget**



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# FY 2022 Budget Development Calendar

- **January 22:** Budget Submittal Deadline
- **February 3-12:** Department Meetings
- **February 15:** Budget Request Shared with Committee
- **March 1:** Staff Shares Recommended Budget to Budget Committee
- **March 8:** Budget Committee Work Session
- **March 15:** Budget Committee Recommendation
- **March 30:** Budget Presentation to County Manager
- **April 15:** Fire Commission Budget Meeting



# FY2022 Considerations

- COVID Impacts
- FY 21 Projections & Savings
- FY22 Revenue Outlook
- Long Range Plan & Data Driven Decisions in the future
- Community Involvement Survey
- New Stations



# Long Range Plan Community Survey

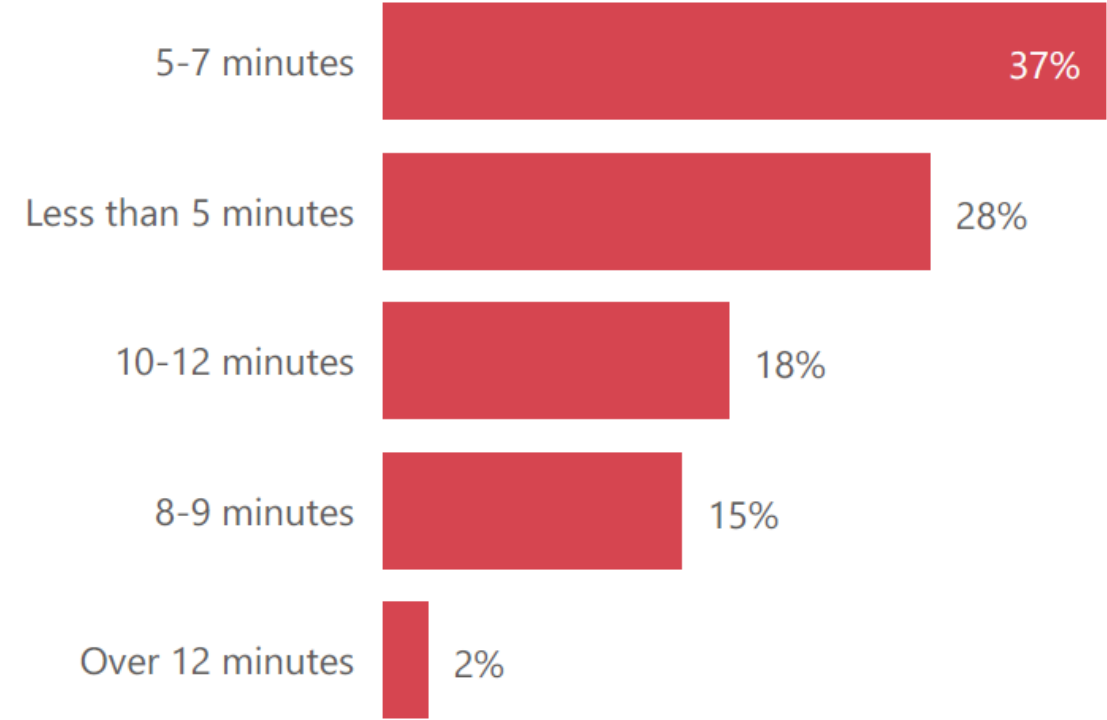
## What people are saying?

- 1,384 Survey Responses
- 92% would support additional funding for fire department services if it directly resulted in improved service delivery levels

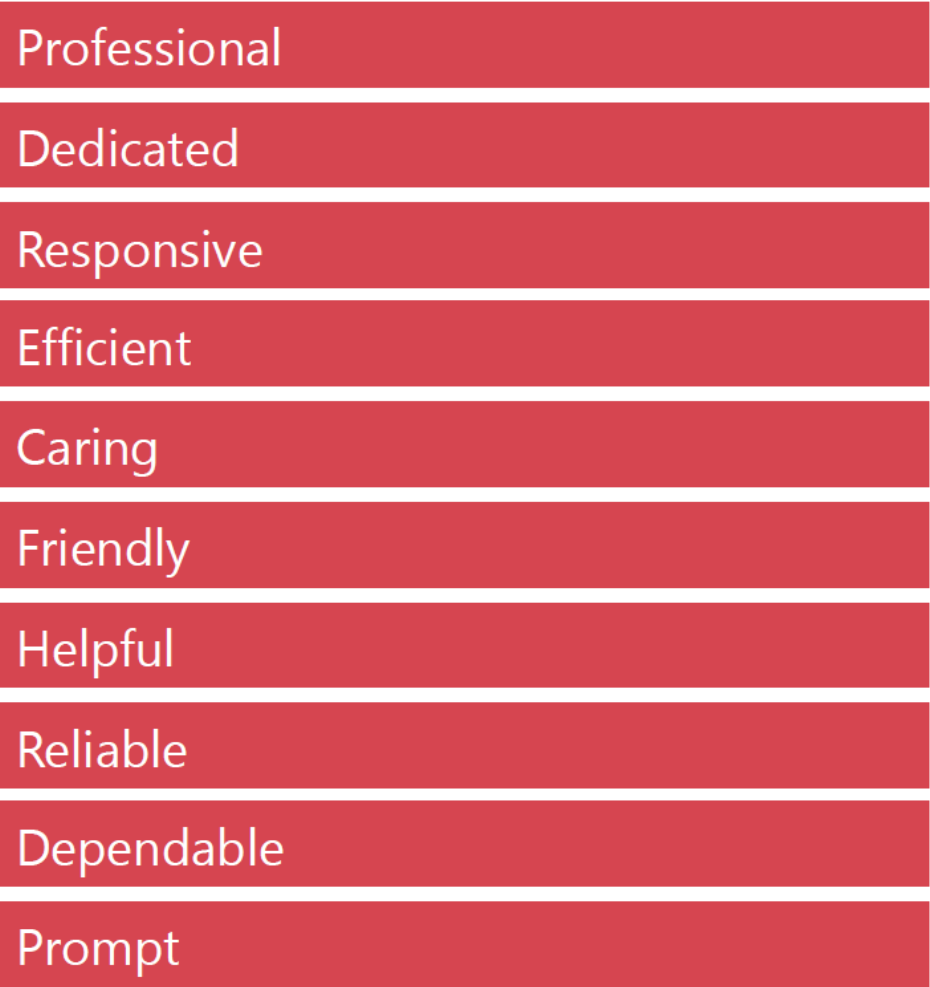


# Long Range Plan Community Survey

## 911 Arrival Time



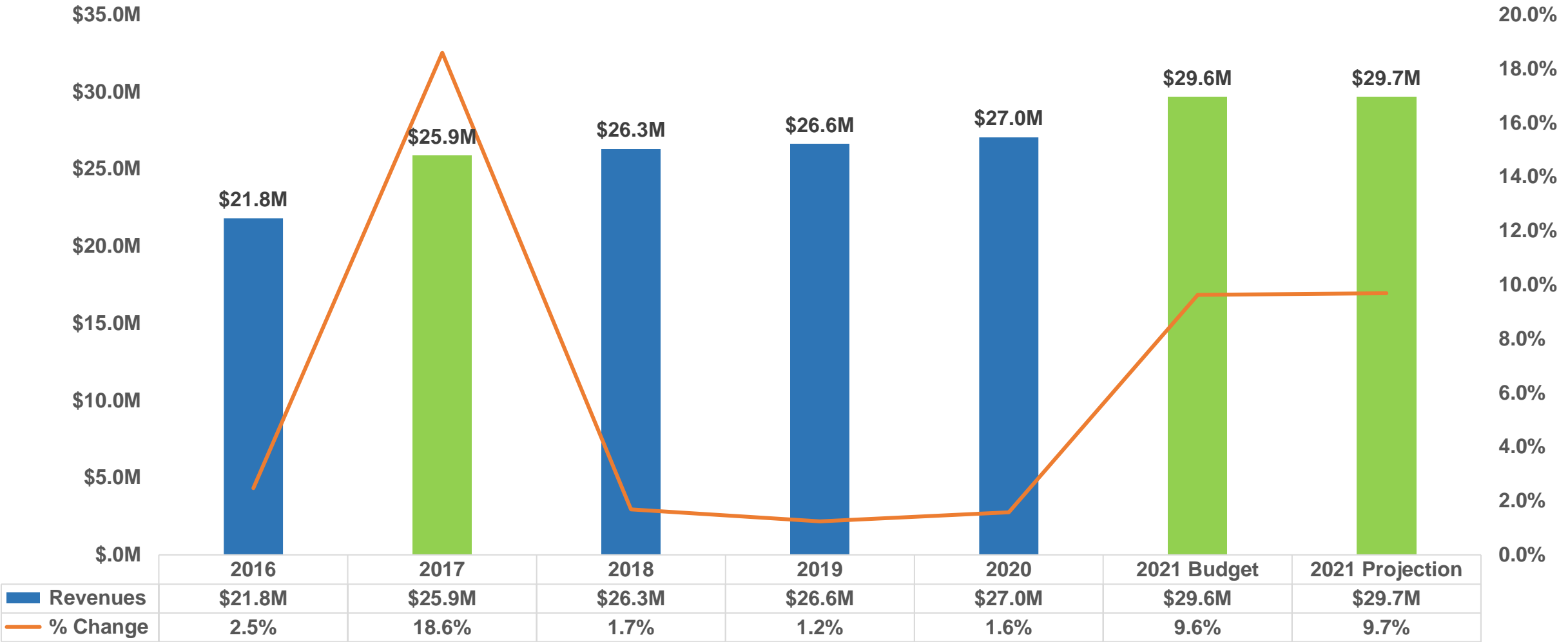
## Top 10 Words to Describe Fire Services





# Historical Trends

# Revenues are growing



\*FY 2016 included one-time transfer of \$2.5 million to the Capital Fund

\*\*FY 2017 included 1.48 cent tax increase

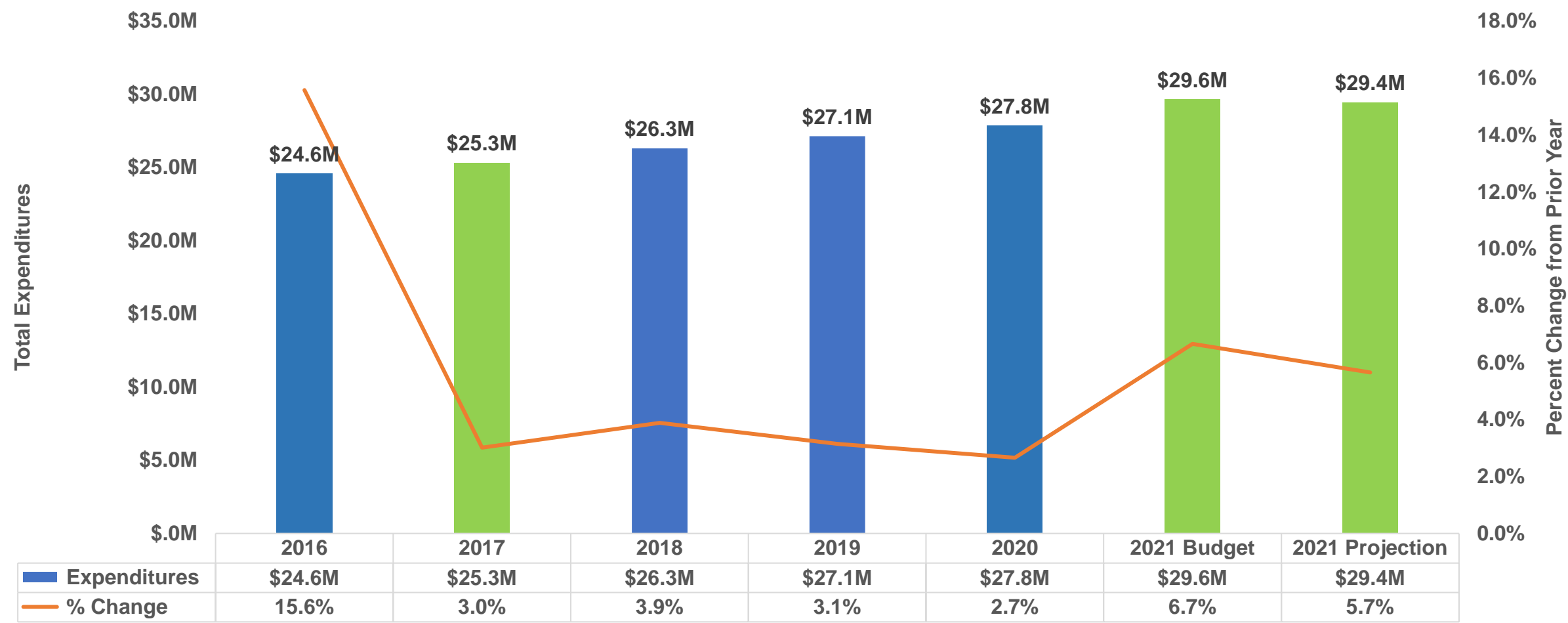
\*\*\*FY 2021 included .76 cent tax increase

# Natural Revenue Growth

FY 2016 Natural Growth		
<u>FY 2015</u>	<u>FY 2016</u>	<u>% Change</u>
\$21,283,410	\$21,808,422	2.47%
FY 2017 Natural Growth		
<u>FY 2016</u>	<u>FY 2017 (Rev. Neutral)</u>	<u>% Change</u>
\$21,808,422	\$21,880,926	0.33%
FY 2018 Natural Growth		
<u>FY 2017 (after Tax Incr.)</u>	<u>FY 2018</u>	<u>% Change</u>
\$25,863,079	\$26,299,016	1.69%
FY 2019 Natural Growth		
<u>FY 2018</u>	<u>FY 2019</u>	<u>% Change</u>
\$26,299,016	\$26,623,919	1.24%
FY 2020 Natural Growth		
<u>FY 2019</u>	<u>FY 2020</u>	<u>% Change</u>
\$26,623,919	\$27,043,882	1.58%
FY 2021 Natural Growth		
<u>FY 2020</u>	<u>FY 2021 (Rev. Neutral)</u>	<u>% Change</u>
\$27,043,882	\$27,161,822	0.78%
Average Natural Growth Rate		1.35%



# Expenditures are growing as well



\*FY 2016 included one-time transfer of \$2.5 million to the Capital Fund

\*\*FY 2017 included 1.48 cent tax increase

\*\*\*FY 2021 included .76 cent tax increase

## 3-Year Operating Expenditure Change

Department	FY 2020	FY 2022 (Base Request)	3 Year (+/-)	% (+/-)
Apex	\$1,242,269	\$1,233,455	(\$8,814)	-0.71%
Knightdale (EW)	1,932,410	2,052,138	\$119,728	6.20%
Fuquay-Varina	2,031,128	2,037,949	\$6,821	0.34%
Garner	2,274,889	2,737,875	\$462,986	20.35%
Holly Springs	691,578	746,221	\$54,643	7.90%
Morrisville	846,120	851,232	\$5,112	0.60%
Rolesville	806,253	658,323	(\$147,930)	-18.35%
Wake Forest	1,356,275	1,749,777	\$393,502	29.01%
Zebulon	580,654	593,770	\$13,116	2.26%
Durham Highway	938,958	935,210	(\$3,748)	-0.40%
Fairview	1,774,821	1,875,314	\$100,493	5.66%
Hopkins	1,004,431	1,063,202	\$58,771	5.85%
Northern Wake	3,385,965	3,644,752	\$258,787	7.64%
Swift Creek	846,282	857,503	\$11,221	1.33%
Wake-New Hope	1,724,201	1,889,897	\$165,696	9.61%
Wendell	2,098,708	2,717,994	\$619,286	29.51%
Western Wake	813,846	829,775	\$15,929	1.96%
<b>Totals</b>	<b>\$24,348,788</b>	<b>\$26,474,387</b>	<b>\$2,125,599</b>	<b>8.73%</b>

# 3-Year Operating Expenditure Change

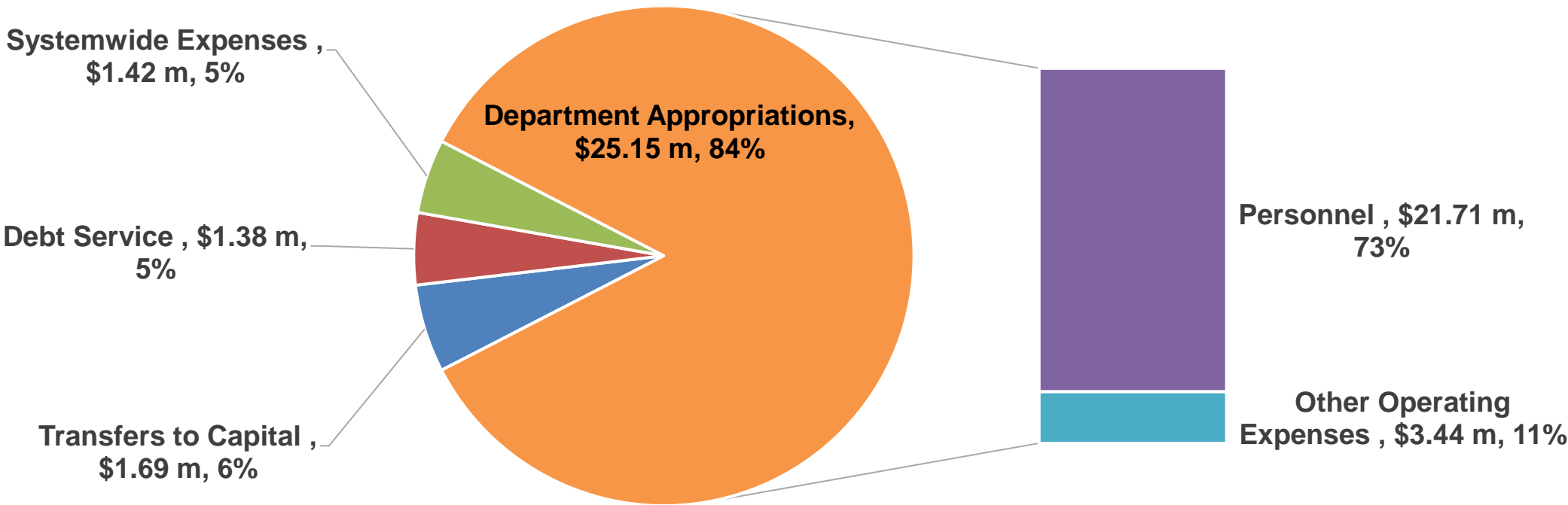
Department	FY 2020	FY 2022 (Base Request)	3 Year (+/-)	% (+/-)
Cost Share	\$11,761,576	\$12,660,740	\$899,164	7.60%
100% County Funded	\$12,587,212	\$13,813,647	\$1,226,435	9.74%
<b>Totals</b>	<b>\$24,348,788</b>	<b>\$26,474,387</b>	<b>\$2,125,599</b>	<b>8.73%</b>

# 3 Year Cost Share Percentage Change

Department	FY20	FY21	FY22	Change from FY21	3 Year Change
Apex	18.09%	16.86%	15.78%	-1.08%	-2.31%
Fuquay Varina	45.48%	44.05%	42.80%	-1.25%	-2.68%
Garner	47.37%	46.05%	44.75%	-1.30%	-2.62%
Holly Springs	17.71%	17.44%	18.56%	1.12%	.85%
Knightdale			51.28%		
Morrisville	16.70%	16.14%	15.46%	-.68%	-1.24%
Rolesville	52.01%	48.51%	46.29%	-2.22%	-5.72%
Wake Forest	23.11%	23.48%	23.18%	-.30%	.07%
Zebulon	41.50%	40.74%	38.95%	-1.79%	-2.55%

# Operating Budget Breakdown

## FY 2021 Adopted Budget



The majority of spending is direct appropriations to contracted fire departments



# **Current Year Outlook**

## **FY 2021 Adopted Budget and Projections**

# Current year projected savings of \$225,235

	CURRENT YEAR PROJECTION					
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021
	Actuals	Actuals	Adopted	Projected 3.1.2021	Above/(Below) Budget (\$)	Above/(Below) Budget (%)
<b>Revenues</b>						
Property Taxes	26,452,844	26,951,034	29,595,000	29,637,000	42,000	0.1%
Interest Income	171,074	92,847	51,000	25,000	(26,000)	-51.0%
<b>Total Revenues</b>	<b>26,623,918</b>	<b>27,043,881</b>	<b>29,646,000</b>	<b>29,662,000</b>	<b>16,000</b>	<b>0.1%</b>
<b>Expenditures</b>						
Debt Service	910,936	1,233,221	1,381,560	1,381,560	-	0.0%
Capital	1,633,000	1,290,102	1,687,000	1,687,000	-	0.0%
Department Appropriations	23,505,265	24,394,053	25,154,884	25,154,884	-	0.0%
Systemwide Expenses	1,071,704	924,027	1,422,556	1,213,321	(209,235)	-14.7%
<b>Total Expenditures</b>	<b>27,120,905</b>	<b>27,841,403</b>	<b>29,646,000</b>	<b>29,436,765</b>	<b>(209,235)</b>	<b>-0.7%</b>
<b>Surplus/(Deficit)</b>	<b>(496,987)</b>	<b>(797,522)</b>	<b>-</b>	<b>225,235</b>	<b>225,235</b>	<b>0.8%</b>

A stylized, light blue map of Wake County is centered in the background of the slide. The map shows the county's irregular shape with various indentations and protrusions.

# FY 22 Financial Outlook



# FY 2022 Fire Property Tax Revenue Projection

Fiscal Year	Tax Rate	Estimated Levy
FY 2021 Adopted	Adopted Rate: 9.10 Cents	\$29,595,000
FY 2021 Projected	Adopted Rate: 9.10 Cents	\$29,637,000
FY 2022 Projected	Current Rate: 9.10 Cents	\$29,910,000
Total Change from FY 2021 Adopted		\$315,000

- FY 2022 Assessed Valuation: \$33.192 Billion
- FY 2022 Tax Revenue Growth over FY 2021 Adopted: \$315,000, or 1.06%
- Projected Collection Percentage: 98.75%

# Fire Tax District Operational Sustainability

- Current Tax Rate: 9.10 cents
- Projected to provide \$315,000 increase over FY 2021 Adopted Budget
- Not sustainable to cover natural cost increases and known commitments in FY 2022

Category	FY 2022 Base Requested
Full-Time Salaries & Benefits	\$501,166
Merit	\$482,906
LGERS	\$156,605
Operating	\$183,447
Part-Time	\$61,055
Volunteer	(\$9,678)
Grand Total	\$1,375,503

# FY22 Financial Considerations

- FY 2022 Natural Revenue Growth projected at \$315,000, 1.06% over FY 2021 Adopted Budget
- FY 2022 Projected Merit: \$482,906
- 7-Year Capital Model Updated
- Structural Imbalance still exists; projected tax increases required just to meet base
- Last Year's Adopted FY 2021-27 Fire Tax District Operating & Capital Model projected a 1.17 cent tax increase required for FY 2022
  - Model assumed 2 New Stations would be coming online in FY 2022

# **FY22 Operating Request**

**Department Appropriations  
Systemwide Expenses**

# Wake County Fire Tax District

FY22 Total Budget Request (does not include system wide & capital replacement models)

- **Cost Share Departments**  
\$75,590,992  
\$22,845,114 with Cost Share Applied
- **100% Departments**  
\$27,446,783
- **Total**  
\$103,037,775
- **Cost Share Applied Total**  
\$50,291,897



# Wake County Fire Tax District

Merit Update – 3% Applied July 1

Merit Class	FY 2022 Cost
Cost Share Departments	\$262,832
100% County Funded	\$220,074
<b>Total</b>	<b>\$482,906</b>

Projected FY 2022 New Revenue Growth  
at Current 9.10 Cent Tax Rate: **\$315,000**

## FY22 100% Funded Departments – Base Budget Request

Department	FY21	FY22 Requested	Change
Durham Highway	\$932,439	\$935,210	\$2,771
Fairview	\$1,814,774	\$1,875,314	\$60,540
Hopkins	\$1,037,081	\$1,063,202	\$26,121
Northern Wake	\$3,530,500	\$3,644,752	\$114,252
Swift Creek	\$849,885	\$857,503	\$7,618
Wake New Hope	\$1,789,348	\$1,889,897	\$100,549
Wendell	\$2,666,968	\$2,717,994	\$51,026
Western Wake	\$828,557	\$829,775	\$1,218
<b>Totals</b>	<b>\$13,449,552</b>	<b>\$13,813,647</b>	<b>\$364,095</b>

Figures include base budget request that include merit, payroll increases and uncontrollable cost increases

## FY22 Department Changes – 100% County Funded Cost Changes from FY21 Adopted

Item	Change
Salaries & Benefits - 100% County Funded	(\$6,583)
Merit - 100% County Funded	\$220,074
LGERS - 100% County Funded	\$65,126
Operating – 100% County Funded	\$71,913
Part-Time – 100% County Funded	\$5,231
Volunteer – 100% County Funded	\$8,333
<b>Total</b>	<b>\$364,095</b>



# Wake County Fire Tax District

## FY22 Cost Share Percentage Updates

Department	FY21 Cost Share	FY22 Cost Share	% Change
Apex	16.86%	15.78%	-1.08%
Fuquay Varina	44.05%	42.76%	-1.29%
Garner	46.05%	44.74%	-1.31%
Holly Springs	17.44%	18.37%	.93%
Knightdale		51.27%	
Morrisville	16.14%	15.46%	-.68%
Rolesville	48.51%	45.59%	-2.92%
Wake Forest	23.48%	23.15%	-.33%
Zebulon	40.74%	38.91%	-1.83%

## FY22 Cost Share Requests – Base Budget Requested

Department	FY 21 Budget	FY21 County App	FY 22 Budget Request	FY 22 County Request Share	Changes from FY 2021
Apex	6,867,157	1,242,107	7,816,572	1,233,455	(8,652)
Cary	50,000	50,000	56,000	56,000	6,000
Fuquay-Varina	4,465,981	1,986,039	4,761,562	2,037,949	51,910
Garner	5,205,204	2,345,943	6,118,157	2,737,875	391,932
Holly Springs	3,905,016	681,150	4,020,589	746,221	65,071
Knightdale		1,850,483	4,001,829	2,052,138	201,656
Morrisville	4,989,136	787,834	5,506,031	851,232	63,398
Rolesville	1,302,083	664,877	1,422,171	658,323	(6,554)
Wake Forest	5,868,781	1,524,053	7,548,649	1,749,777	225,724
Zebulon	1,351,711	572,847	1,524,441	593,770	20,923
<b>Total</b>	<b>34,005,069</b>	<b>11,705,332</b>	<b>42,755,587</b>	<b>12,716,740</b>	<b>1,011,408</b>

## Cost Share Request – FY 22 vs. FY 21 Cost Share %

Department	FY 22 Request with FY 21 Cost Share %	FY 22 Request with FY 22 Cost Share %	Change
Apex	1,317,874	1,233,455	(84,419)
Fuquay-Varina	2,097,469	2,037,949	(59,520)
Garner	2,817,411	2,737,875	(79,536)
Holly Springs	701,190	746,221	45,031
Morrisville	888,673	851,232	(37,441)
Rolesville	689,895	658,323	(31,572)
Wake Forest	1,772,423	1,749,777	(22,646)
Zebulon	621,058	593,770	(27,288)
<b>Total</b>	<b>10,905,993</b>	<b>10,608,602</b>	<b>(297,391)</b>

## FY22 Department Changes – Cost Share Departments Cost Changes from FY21 Adopted

Item	Total
Salaries & Benefits - Cost Share Departments (County's Share)	\$507,749
Merit - Cost Share Departments (County's Share)	\$262,832
LGERS – Cost Share Departments (County's Share)	\$91,479
Operating – Cost Share Departments (County Share)	\$111,534
Part-Time – Cost Share Departments (County Share)	\$55,824
Volunteer – Cost Share Departments (County Share)	(\$18,011)
<b>Total</b>	<b>\$1,011,408</b>

## FY22 Operating Department Requested Changes Cost Share & 100% Funded Comparison

Item	Cost Share Total	100% Funded Total
Salaries & Benefits	\$507,749	(\$6,583)
Merit	\$262,832	\$220,074
LGERS	\$91,479	\$65,126
Operating	\$111,534	\$71,913
Part-Time	\$55,824	\$5,231
Volunteer	(\$18,011)	\$8,333
<b>Total</b>	<b>\$1,011,408</b>	<b>\$364,095</b>

# Wake County Fire Tax District

## FY21 Adopted vs FY22 Base Request

Departments	FY 21 Adopted	FY22 Base Request	Change
Cost Share	\$11,705,332	\$12,716,740	\$1,011,407
100% Funded	\$13,449,552	\$13,813,647	\$364,095
<b>Totals</b>	<b>\$25,154,794</b>	<b>\$26,530,387</b>	<b>\$1,375,502</b>

# FY22 Operations – Systemwide Expenses

Associated costs that are funded from the Fire Tax District Operational Budget for System Services

Item	FY 21	FY22 Requested	Change
800 MHZ Radio System Cost	\$161,000	\$160,000	(\$1,000)
CAD System Cost	\$41,000	\$39,000	(\$2,000)
Cary 911 County Cost	\$14,000	\$14,420	\$420
NC Forestry –Wildlife Prevention Contract	\$70,674	\$78,120	\$7,446
Tone & Voice Pager Maintenance	\$5,000	\$5,000	-
HAZMAT Program	\$91,000	\$87,711	(\$3,289)
RWECC Dispatch Service	\$294,000	\$425,000	\$131,000
Fire Training Center	\$186,032	\$186,032	-
Contracted Services	\$25,000	\$25,000	-
DMV Motor Vehicle Tax Collection Fees	\$59,150	\$65,704	\$6,554

## FY22 Systemwide Expenses (continued)

Item	FY21	FY22 Request	Change
Telematics	\$28,100	\$28,100	-
Snow Plow	\$60,000	\$60,000	-
Volunteer Pilot	\$30,000	\$30,000	-
NFIRS Annual Reporting System	\$19,000	\$21,382	\$2,382
MDT Connectivity	\$77,600	\$77,900	\$300
CAD License and Maintenance Cost	\$41,000	\$41,000	-
Medical Exams	\$220,000	\$220,000	-
Target Solutions ( Virtual Training Software )		\$40,000	\$40,000
First Due Software ( CAD Integrated )		\$130,000	\$130,000
<b>Totals</b>	<b>\$1,422,556</b>	<b>\$1,734,369</b>	<b>\$310,859</b>



# Operating Budget: Summary

Operating Category	FY 21 Adopted	FY22 Base Request	Increase over FY21 Budget
Department Appropriations	\$25,154,885	\$26,530,387	\$1,375,593
Systemwide Expenses	\$1,422,556	\$1,734,369	\$310,859
<b>Total</b>	<b>\$26,577,440</b>	<b>\$28,264,756</b>	<b>\$1,686,452</b>

# FY22 Operating - Personnel Expansion Request

- 8 departments, \$2.4M
- \$2M is for new staffing above current funded levels
- Remaining \$400K is for enhanced part-time, overtime adjustments, merit increase and volunteer duty crews



# FY22 Staffing Request

## Cost Share Departments

Department	Request	Cost	County Cost
Garner	Additional Captain position for Community Risk Reduction	\$59,914	\$26,805
Fuquay-Varina	Addition of (1) Firefighter per shift to cover vacancy rate	\$199,983	\$85,512
Zebulon	Additional Firefighter that can float to cover vacancy hours	\$59,131	\$27,123
Zebulon	Eliminate “Kelly Days”, 10 <sup>th</sup> shift day of month that causes OT	\$39,430	\$15,342
Totals		\$358,458	\$154,782

# FY22 Staffing Request - 100% Funded Departments

Department	Request	County Cost
Fairview	Additional Overtime Cost for coverage of sick, vacation and turnover	\$20,858
Fairview	Addition of (1) Part-Time Driver at Station 1 to get Tanker out on weekdays	\$68,193
Fairview	Provide Assistant Chief Duty Crew Stipend for Station 2	\$6,000
Fairview	Additional Volunteer Duty Crew Funding	\$60,348
Northern Wake	Provide 24/7 staffing for second company at Station 3	\$591,755
Northern Wake	Station 6 Staffing for new possible station in the Hook Area	\$591,755
Northern Wake	Staff 3 additional 24/7 positions to cover vacancy rates	\$77,360
Northern Wake	Increase Asst Chief Stipends from 6k to 10K per station	\$21,530
Northern Wake	Increase Volunteer Duty Crew Funding from 3 to 6 per station	\$193,124
Swift Creek	Merit pay increase for Part Time Staff	\$13,826
New Hope	Addition of a PT employee daytime and duty crew at night to get Tanker out	\$105,104
New Hope	Additional FTE per shift to drive tanker at Station 1	\$206,914
Wendell	Battalion Chief per shift to manage 3 stations	\$283,455
<b>Totals</b>		<b>\$2,240,222</b>

# FY22 Operating – Personnel Staff Recommended

- Fuquay Varina – one additional person per shift to cover vacancy rates - \$85,512
- Zebulon – one additional person to cover vacancy rates - \$27,123
- Zebulon – elimination of “Kelly days” - \$15,342
- Fairview – additional overtime to cover vacancy rates - \$20,858
- Fairview – Asst Chief Stipend Station 2 -\$6,000
- Northern Wake – one additional person per shift to cover vacancy rates - \$77,360
- Swift Creek – Merit for Part-Time employees -\$13,826





# FY22 Operating Miscellaneous Request

Four Departments submitted requests = \$22,700

## Operating – Miscellaneous Expansion Request for 100% Funded Department

Department	Request	Cost	County Cost
Fairview	PowerDMS Software – create, manage SOG's, etc	\$4,700	\$4,700
Fairview	Additional Uniform Funding- not enough to outfit crews	\$4,000	\$4,000
Hopkins	Additional funding for training line item	\$3,000	\$3,000
Northern Wake	Additional funding for training line item	\$11,000	\$11,000
Total			\$22,700

# FY22 Operating Miscellaneous Requests

## Operating – Miscellaneous Expansion Request for Cost Share

Department	Request	Cost	County Cost
Garner	Purchase of a printer plotter for printing large maps/org charts	\$2,100	\$940
Totals			\$940
Grand Total			\$23,640

# Operating – Misc. Items Recommended for Base Budgets



Staff Recommends funding all 5 of these items for a total of \$24k in county funding



# Capital Requests

**Replacement Schedules Apparatus & Equipment  
Capital Expansion Requests  
Facilities  
Technology/Communications**

# Wake County Fire Tax District FY22 Capital Replacement Schedule Funded – Equipment

Description	FY21	FY22 Requested
Full Set Personal Protective Equipment	\$374,000	\$470,288
Thermal Imaging Cameras	\$56,000	\$4,837
Defibrillators	\$72,000	\$50,666
Small Capital (Annual Allocation)	\$150,000	\$200,000
Small Capital Funded	\$66,000	\$79,000
<b>Total</b>	<b>\$718,000</b>	<b>\$804,791</b>



## FY22 Capital 7-Year Apparatus Replacement Plan

FY22	FY23	FY24	FY25	FY26	FY27	FY28
NWFD E11	KFD E34	Fairview E8	GFD E3	Fairview E3	DHFD 174	Apex Engine
DHFD Sq 161	Garner E5	FVFD E1	MFD E2	FVFD E4	WFFD E5	KFD Engine
Apex E22	Garner E9	HSFD E3	NWFD E51	NWFD E31	WNHFD E3	SCFD E3
WFFD E1	WNHE1	WWFD196	Wendell E113	WFFD E2	Zeb E94	RVFD Tanker
SCFD Res Upfit	NWFD T56	Rolesville Brush	Hopkins Tanker	NWFD T28	MFD Brush 3	Apex Brush 1
SCFD Car 1	Apex T1	Zebulon Brush	DHFD Brush166	Garner T 12	WFFD Brush 3	Garner Brush 2
NWFD Batt 1	KFD Brush	DHFD Car16	NWFD Brush 29	HSFD Brush 1	Fairview Car 1	
WNHFD Car 1	NWFD Brush	NWFD UT10	Hopkins UT2	WNHFD Brush 7	Garner Car 2	
WNHFD Car 2	KFD Utility 2	WFFD Car 1	NWFD Batt2	Hopkins Car 1	Garner Car 3	
WFFD Car 4	Fairview Car 20	Wendell Car 1	SCFD Car 2		Wendell Ladder	
WFFD Batt 2	Rolesville Car 1		Wendell Car 2			
NWFD Car 21	Wendell E115		ZFD UT9			
GFD Car 30						
Fuquay Batt 1						
Zebulon Car 2						
Hopkins Brush						
Wendell Brush						
DHFD Tanker						
KFD Tanker						

## FY22 Capital Equipment Request

- 9 Departments Requested \$385k
- Cost Shares Request Totaled \$254K
- Cost Share Applied \$90K
- 100 Funded Departments Requested \$131K



# Wake County Fire Tax District FY22 – Capital Equipment Request

## 100% Funded Departments

Department	Request	Cost	Priority Group
Fairview	Replacement of outdated and damaged fire hose	\$15,760	8
Fairview *	Polaris UTV for use at Crowder Park walking trails	\$45,626	
Fairview *	Enclosed Trailer for hauling ATV	\$6,000	
Fairview	Replacement of Rescue Rope, carabiners, rope bags, etc	\$5,300	5
Northern Wake **	Equip all trucks with 1¾ hose and nozzles for consistency	\$35,750	7
Northern Wake *	Replacement of Atmospheric Monitors ( 4 )	\$3,412	
Northern Wake	Replacement of Rescue Rope and equipment accessories	\$10,457	4
Wake New Hope	Replacement of RIT Packs that are 13 years old	\$8,635	2
Totals		\$130,910	

- \* Removed from consideration at this time
- \*\* Consider a phased in approach of two years

# Wake County Fire Tax District FY22 – Capital Equipment Request

## Cost Share Funded Departments

Department	Request	Cost	County Cost	Priority Group
Fuquay Varina *	Bay Floor Cleaning Machine	\$2,200	\$940	
Fuquay Varina	Large Diameter Hose Roller	\$2,500	\$1,070	15
Fuquay Varina	Misc Equipment for New Ladder Truck	\$5,000	\$2,140	9
Fuquay Varina	Large Area Rescue Rope Search System	\$3,500	\$1,498	11
Fuquay Varina	Last Year of Phased SCBA Bottle Replacements	\$22,000	\$9,416	
Garner	Replace Rescue Airbags for lifting up to 200 tons	\$10,617	\$4,751	3
Garner	Hose, Nozzle and PPV Fan Replacement	\$38,909	\$17,412	10
Garner	Replacement of the only Cascade System in Garner	\$56,114	\$25,111	6
Knightdale	4 Personal Thermal Imaging Cameras	\$10,800	\$5,538	16
Knightdale	4 SCBA RIT Paks	\$8,800	\$4,512	1
Knightdale	3 Hose Testers	\$7,500	\$3,846	14
Apex	Update of Dive Team Equipment (Only County Resource)	\$42,840	\$6,760	13
Apex	Update Dive Team PPE and Tech Rescue PPE	\$43,300	\$6,832	12
<b>Total</b>		<b>\$254,080</b>	<b>\$89,826</b>	

# Wake County Fire Tax District FY22 – Capital Equipment Request

## 100% Funded Departments

Department	Request	Cost	Priority Group
Fairview	Replacement of outdated and damaged fire hose	\$15,760	8
Fairview *	Polaris UTV for use at Crowder Park walking trails	\$45,626	
Fairview *	Enclosed Trailer for hauling ATV	\$6,000	
Fairview	Replacement of Rescue Rope, carabiners, rope bags, etc	\$5,300	5
Northern Wake **	Equip all trucks with 1¾ hose and nozzles for consistency	\$35,750	7 (\$12K phase)
Northern Wake *	Replacement of Atmospheric Monitors ( 4 )	\$3,412	
Northern Wake	Replacement of Rescue Rope and equipment accessories	\$10,457	4
Wake New Hope	Replacement of RIT Packs that are 13 years old	\$8,635	2
Totals		\$130,910	

# Wake County Fire Tax District FY22 – Capital Equipment Request

## Cost Share Funded Departments

Department	Request	Cost	County Cost	Priority Group
Fuquay Varina *	Bay Floor Cleaning Machine	\$2,200	\$940	
Fuquay Varina	Large Diameter Hose Roller	\$2,500	\$1,070	15
Fuquay Varina	Misc Equipment for New Ladder Truck	\$5,000	\$2,140	9
Fuquay Varina	Large Area Rescue Rope Search System	\$3,500	\$1,498	11
Fuquay Varina	Last Year of Phased SCBA Bottle Replacements	\$22,000	\$9,416	
Garner	Replace Rescue Airbags for lifting up to 200 tons	\$10,617	\$4,751	3
Garner	Hose, Nozzle and PPV Fan Replacement	\$38,909	\$17,412	10
Garner	Replacement of the only Cascade System in Garner	\$56,114	\$25,111	6
Knightdale	4 Personal Thermal Imaging Cameras	\$10,800	\$5,538	16
Knightdale	4 SCBA RIT Paks	\$8,800	\$4,512	1
Knightdale	3 Hose Testers	\$7,500	\$3,846	14
Apex	Update of Dive Team Equipment (Only County Resource)	\$42,840	\$6,760	13
Apex	Update Dive Team PPE and Tech Rescue PPE	\$43,300	\$6,832	12
<b>Total</b>		<b>\$254,080</b>	<b>\$89,826</b>	



## FY22 Capital Equipment Staff Recommended

- \$52K for 100% funded departments
- \$27K for Cost Share Departments
- Total Equipment Enhances of \$79K

Staff also recommends an increase of \$50k to the small equipment line item to make the total of \$200K that is divided equally among the 17 Departments in a single allocation of \$11,750 in October of each year. Previously each department received \$733 per month added to their monthly allocations.



# FY22 Planned Renovations/Repairs

Fire Tax District is budgeted at \$100,000 per year for Facility Planned Renovations & Repairs

\$105,504	100% Funded Department Request
<u>+\$107,450</u>	Cost Share Departments Request
\$212,954	Total
\$149,907	Total with Cost Share applied

# FY22 Capital Planned Renovations & Repairs Recommended

## 100% Funded Departments

Department	Request	Cost
Fairview	Replace Carpet in Sleeping Areas of Station 2	\$6,200
Northern Wake	Replace Beds in current configuration to Murphy Beds to eliminate “hot bunking”	\$19,800
Northern Wake	Adding Residential Washer & Dryer to Station 2	\$4,004
Swift Creek	Exterior Painting of Station	\$9,000
Swift Creek	Replace Carpet in Training & Dorm Room	\$6,500
Wendell	Install Panic Hardware and Card Readers on Station 1 & 2 doors	\$35,000
Wendell	Install Fire Alarm that includes Carbon Monoxide Monitoring at Station 1	\$25,000
Totals		\$105,504

# FY22 Capital Planned Renovations & Repairs Recommended

## Cost Share Funded Departments

Department	Request	Cost	County Cost
Apex	Large Ceiling Fan Installation in Bays Station 4	\$10,000	\$1,578
Fuquay Varina	Additional Gear Lockers at Station 2	\$2,500	\$1,070
Fuquay Varina	Dehumidifying System at Station 2 ( mold & mildew)	\$18,000	\$7,704
Fuquay Varina	Exterior Painting of Station 1	\$18,000	\$7,704
Fuquay Varina	Interior Painting of Station 2	\$18,000	\$7,704
Fuquay Varina	Seal Coating of Parking Lot of Station 2	\$5,000	\$2,140
Garner	Radio Room remodeling of Station 1	\$8,950	\$4,005
Rolesville	Seal Coating for leaking roof	\$27,000	\$12,498
<b>Total</b>		<b>\$107,450</b>	<b>\$44.403</b>

# FY22 Capital Facility Assessment Projects

- Budgeted at \$200,000/year for 10 years beginning in FY19.
- This will be year 4 of the repair projects.

\$59,500	100% Funded Departments
+ \$114,392	Cost Share Departments
<hr/>	
\$173,892	Total

## Facility Condition Assessment Project Year FY22 (Year 4) Projects

### 100% Funded Departments

Department	Repair Issue	Cost
Fairview	Repair and Replace Broken Concrete at Station 1	\$33,000
Wake New Hope	Repair and Replace Broken Concrete at Station 2	\$4,500
Wendell	HVAC Replacement in Dorm area of Station 1	\$10,000
Wendell	Generator Transfer Switch at Station 2	\$12,000
<b>Total</b>		<b>\$59,500</b>

## Facility Condition Assessment Project FY22 (Year 4) Projects

### Cost Share Departments

Department	Repair Issue	Cost	County Cost
Garner	Repair and Replace Station 3 Roof	\$42,000	\$18,795
Knightdale	Fire Alarm Install at Station 3		\$43,417
Knightdale	Roof Replacement at Station 1		\$52,000
<b>Total</b>			<b>\$114,392</b>

# FY22 Capital Facility Projects

- The Facility Condition Assessments and Planned Renovations & Repairs are budgeted at \$300K combined
- Facility Condition Projects = \$174K
- Planned Renovations & Repairs = \$150K
- Total Projects = \$324K
- Staff Recommends to Fund the Facility Projects as submitted & utilize the savings from this fiscal year's projects to cover the \$24K overage.



## Capital - New Stations & Additions Request FY22

### 100% Funded Departments

Department	Proposed Station Location or Addition	Cost
Northern Wake	Dutchville Station to Cover Northern “Hook” Area	\$5,000,000
Wendell	Station 2 Remodel	\$500,000
Fairview	Olde South & Penny Road Area	\$5,600,000
Total		\$11,100,000

### Cost Share Departments

Department	Proposed Station Location	Cost	County Cost
Fuquay-Varina	New Station 4 Construction – EMS Co-Locate	\$5,478,000	\$1,372,239
Zebulon	New Main Station	\$7,500,000	\$1,800,000
Rolesville	New Station in Northern Part of District	\$4,000,000	\$1,823,600
Rolesville	New Station in Western Part of District	\$4,000,000	\$1,823,600
Rolesville	New Station in Southern Part of District	\$4,000,000	\$1,823,600
Apex	New Station 6	\$7,000,000	\$1,104,600
Total		\$31,978,000	\$9,747,639

## FY22 New Stations

- Fuquay-Varina, Zebulon and Apex have all received approvals from the Facility Committee for new stations based on the recommended process
- Each of these projects should begin in FY22, but are not expected to be completed until Summer or Fall of 2022 (FY23)
- 455K in FY21 and 1.2M in FY22 are being set aside to lessen the funding impact on the model when these stations are operational

Department	Projected Cost	Cost Share %	Adjusted CS %	Estimated County Cost Per Year
Fuquay Varina	\$5,748,000	42.80%	25.05%	\$137,224
Zebulon	\$7,500,000	38.95%	24.%	\$180,000
Apex	\$7,000,000	15.78%	15.78%	\$110,450

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# **FY 2022 Staff Recommended Budget**

## FY22 100% Funded Departments – Staff Recommended

Department	FY21 Adopted	FY22 Recommended	Change
Durham Highway	\$932,439	\$935,210	\$2,771
Fairview	\$1,814,774	\$1,910,872	\$96,098
Hopkins	\$1,037,081	\$1,066,202	\$29,121
Northern Wake	\$3,530,500	\$3,733,112	\$202,612
Swift Creek	\$849,885	\$871,329	\$21,444
Wake New Hope	\$1,789,348	\$1,889,897	\$100,549
Wendell	\$2,666,968	\$2,717,994	\$51,026
Western Wake	\$828,557	\$829,775	\$1,218
<b>Totals</b>	<b>\$13,449,552</b>	<b>\$13,954,391</b>	<b>\$504,839</b>

## FY22 Cost Share Requests – Staff Recommended

	FY21 County Adopted	FY 22 Rec'd County Appropriation	Changes from FY 2021
Apex	1,242,107	1,233,455	-8,652
Cary	50,000	56,000	6,000
Fuquay-Varina	1,986,039	2,123,461	137,422
Garner	2,345,943	2,541,909	195,966
Holly Springs	681,150	746,221	65,071
Knightdale	1,850,483	2,052,138	201,655
Morrisville	787,834	851,232	63,398
Rolesville	664,877	658,323	-6,554
Wake Forest	1,524,053	1,749,777	225,724
Zebulon	572,847	636,235	63,388
<b>Total</b>	<b>11,705,333</b>	<b>12,648,751</b>	<b>943,418</b>

# FY 2022 Operating Staff Recommended

Operating Category	FY 21 Adopted	FY 22 Staff Recommended	Increase over FY21 Budget
Department Appropriations	\$25,154,885	\$26,603,142	\$1,448,257
Systemwide Expenses	\$1,422,556	\$1,734,369	\$310,859
<b>Total</b>	<b>\$26,577,440</b>	<b>\$28,337,511</b>	<b>\$1,759,116</b>

# Fire Tax Capital – Staff Recommended

	FY22	FY23	FY24	FY25	FY26	FY27	FY28	Total
Fire Apparatus & Vehicles	\$3.347	\$3.074	\$2.494	\$3.127	\$3.453	\$3.921	\$3.219	\$22.635
Fire Equipment	1.079	1.305	1.322	.915	.909	.959	1.005	7.495
Station Repairs	.324	.300	.300	.300	.300	.300	.300	2.124
Reserve for Station Construction	1.200	1.200	1.200	1.200	1.200	1.200	1.200	8.400
Reserve for Future Capital	.149	-	.041	-	.973	-	.129	1.292
Debt Service Payments	1.522	1.740	1.966	1.978	2.080	2.211	2.476	13.973
<b>Total Uses</b>	<b>\$7.621</b>	<b>\$7.619</b>	<b>\$7.323</b>	<b>\$7.520</b>	<b>\$8.915</b>	<b>\$8.591</b>	<b>\$8.329</b>	<b>\$55.919</b>

(in millions)

- Reserve for Future Station Construction lowered to \$1.2 million in FY 2024-28
- Reserve for Future Capital in FY 2022, 24, 26, & 28 (Capital drawdowns in FY 2023, 25, & 27)
- Debt Service Payments represent repayment of loans from Debt Service Fund

# FY22 Model Updates

- FY 2020 Actuals Finished Stronger Than Modeled
- FY 2021 Projected to Finish with a Surplus
- Higher projected Capital Project savings
- FY 2021-27 Adopted Model Assumed (Pre-Policy):
  - 2 New Stations Operating in FY 2022
  - 2 New Stations Operating in FY 2023
  - 2 New Stations Operating in FY 2024
- FY 2022-28 Model Assumes (Post-Policy):
  - 1 Net New Station Operating in FY 2023
  - 4 Net New Stations Operating in FY 2024



# FY22 Model Updates

- Department Base Budgets Higher than Modeled
- Included FY 2022 Expansions and Capital Requests
- Updated Capital Projection for entire 7-Year Model
  - Small Vehicle Projections for all 7-Years
  - Brush and Tanker Replacements
  - Aerial Replacement in FY 2027
- Two Year Perspective – Reevaluate Model
  - Create Reserve for Future Capital
  - Drawdown Reserve and Balance Operating

# Projected Tax Rate Outlook

FY 2022 Model	2021* Adopted	2022	2023	2024	2025*	2026	2027	2028
Operating	8.25	8.65	9.06	9.96	10.37	10.75	11.17	11.60
Capital	0.85	1.62	1.21	1.73	1.32	1.84	1.42	1.74
Total Fire Tax Rate (Cents)	9.10	10.27	10.27	11.69	11.69*	12.59	12.59	13.34
Tax Increase	0.76	1.17	-	1.42	-	0.90	-	0.75

(in cents; asterisks denote revaluation years)

- Model assumes 1% Revenue Growth and 5% Expenditure Growth in future years
- Model includes Capital Reserve for Station Construction and assumed operational costs of new stations
- 16% Fund Balance threshold for Fire Tax District Maintained
- Shifting Tax Rate Allocation to Keep Operating Balanced
- FY 2022-27 Total Tax Increases: 3.49 cents
- FY 2026: Increase higher than previous model because of Comprehensive Capital Updates

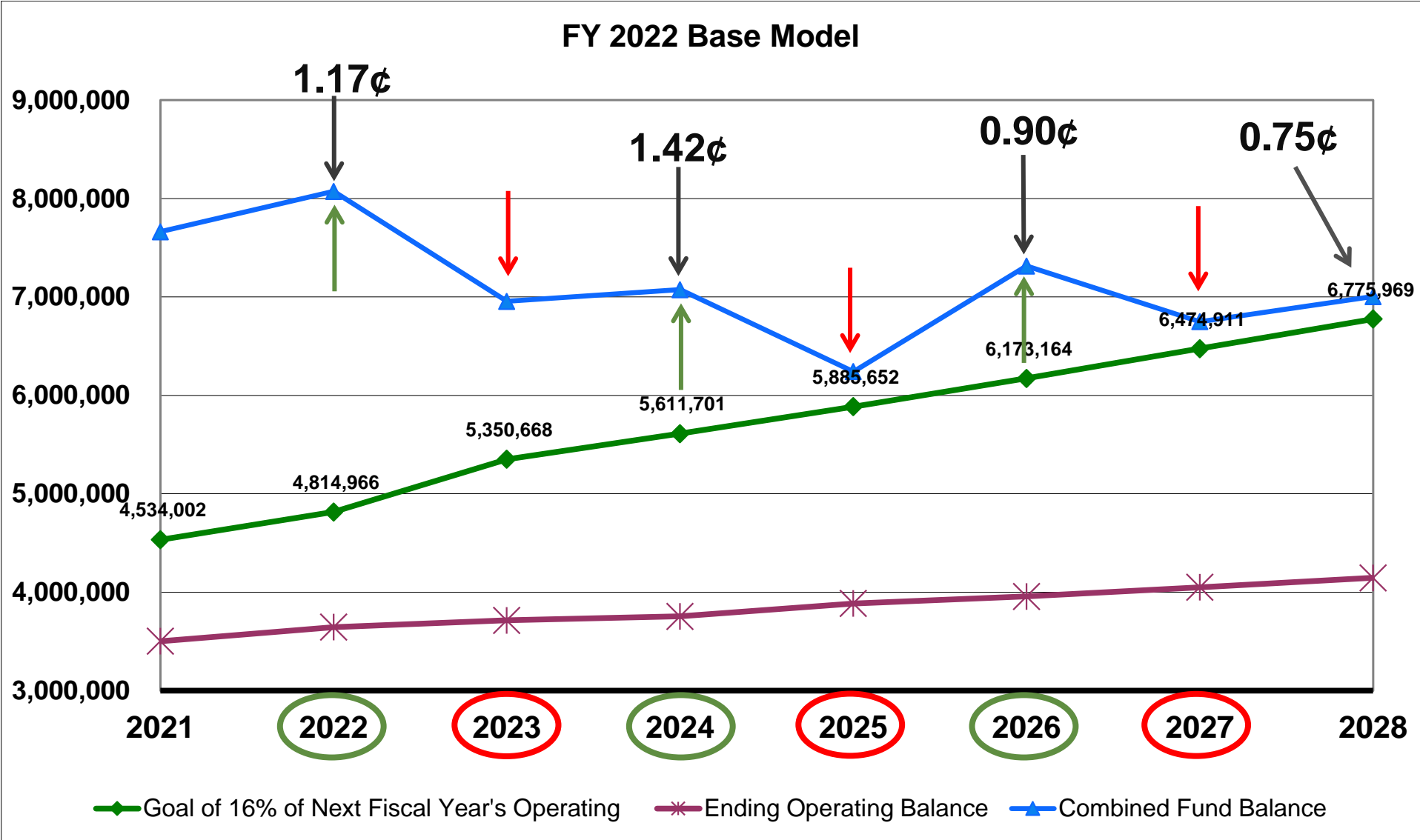
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Total Fire Tax Rate (Cents)	9.10	10.27	10.27	11.69	11.69*	12.59	12.59	13.34
Tax Increase	0.76	1.17	-	1.42	-	0.90	-	0.75

(in cents; asterisks denote revaluation years)

- Create Capital Reserve during Tax Increase Years
- Drawdown Capital Reserve and Re-direct Tax Rate to Balance Operating in Years without Increases
- Maintains 16% Fund Balance Throughout 7-Year Model
- Balances Operating (No projected use of fund balance for operating)

# FY2022 Budget Model



# Summary

- **Community Survey – 92% of the citizens surveyed stated they would support tax increases if it resulted in better service delivery – 1.17 cent tax increase for FY22**
  - 1.3M increases for operations ( merit, uncontrollable increases )
  - 250K increases to personnel to ensure we have minimum staffing
  - 40K –Virtual Training, new generation firefighters will train more with virtual opportunities. Trained firefighters provide better services, and more training hours means more ISO points in that category.
  - 130K – ISO compliant CAD integrated Pre-Plan software. ( 100% ISO points out of the box)
  - 79K in equipment enhancements

# Horizon Opportunities

- **Long Range Plan Data Benchmarking**
  - Targeted staffing based on data
  - Possible new County Stations
- **Ongoing Volunteer Recruitment and Retention through VWFS**
- **SAFER Grant – Duty Crew Reimbursements**
- **Diversity**
  - Identify strategies and opportunities for recruitment in the areas of a more diverse and inclusive fire service workforce

# Next Steps

- **Sub-Committee Meetings**
- **March 1- Staff Presents Committee Recommendations & Staff Proposed Budget for Discussion**
- **March 8 – Budget Committee Discusses/Recommends or Recommends Changes to Proposed Budget**
- **March 15 – If Needed**
- **March 30- Staff/Budget Committee Presents Tax District Budget to County Manager ( VIRTUAL )**

# Questions



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